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			N/A	Volume I – Overview
<p>A Narrative Summary explaining and providing the Offeror’s overall approach and supporting rationale for performing the GCCS-J Program Control Support Services requirement; to include addressing significant risks, and highlighting any key or unique features, excluding cost. It shall define direct lines of control, responsibility, functional relationships, and authority among the organizational elements, including proposed teaming partners, subcontractors, and joint venture arrangements.</p> <p>The narrative summary of the entire proposal should be concise. The salient features should tie in with Evaluation Factors / Subfactors. Any summary material presented here shall not be considered as meeting the requirements for any portions of other volumes of the proposal. The Narrative Summary is limited to two (2) pages.</p>			1	Narrative Summary
			1.1	Significant Risks And Key or Unique Features
			1.2	Organization Direct Lines of Control, Responsibility, Functional Relationships and Authority
			1.3	Proposed Teaming Partners, Subcontractors and Joint Venture
			1.4	Salient Features Or Benefits to GCCS-J) Program Management Office
(ii) Table of Contents. Include a master table of contents of the entire proposal. The Table of Contents is excluded from page limitations.			2	Table of Contents
(iii) Glossary / Acronym List.			3	Glossary / Acronym

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Include a Glossary / Acronym list defining all acronyms utilized throughout the proposal. The Glossary / Acronym List are excluded from page limitations.				List
			N/A	Volume II – Management/Technical Approach
<p>(i) General Information. Shall address the Offeror’s proposed approach to meeting or exceeding the minimum performance or capability requirements identified in each Technical / Management subfactor. The page limitation for this volume is 12 pages.</p> <p>(ii) Volume Organization. The Technical / Management Volume shall be organized and evaluated on the following:                      (a) Subfactor 1: Task Order Management. The draft Task Order Management Plan is not included in the Technical/Management volume page count. The draft Task Order Management Plan shall not exceed 15 pages.                      (b) Subfactor 2: Business Management/Systems Engineering Support.                      (c) Subfactor 3: Financial Management Support.</p>	<p>A. Technical/Management Approach Factor:</p> <p>All Technical/Management Subfactors must be rated Acceptable in order for a proposal to be eligible for award. Quotations which are rated “Unacceptable” in any subfactor will be excluded from further consideration.</p> <p>Subfactor 1: Task Order Management. The draft Task Order Management Plan is not included in the Technical/Management volume page count. The draft Task Order Management Plan shall not exceed 15 pages. The Government will evaluate the Offeror’s draft Task Order Management Plan to determine the offeror’s ability to successfully achieve the performance standards identified in PWS “Task 6.1 – Task Order</p>		1	Subfactor 1: Task Order Management
		<ul style="list-style-type: none"> <li>Prepare a Task Order Management Plan describing how the contractor developed technical approach, organizational resources and management controls will be employed to meet the cost, performance and schedule requirements throughout TO execution</li> <li>Provide a monthly status report monitoring the quality assurance, progress/status reporting and program reviews applied to the TO including:                             <ul style="list-style-type: none"> <li>Descriptions of activities and the URL link to each deliverable submitted during the reporting period for the task order and uploaded to the CC31 SharePoint</li> </ul> </li> </ul>	1.1	Task 1 – Task Order Management

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<p>(d) Subfactor 4: Program Management Support.</p> <p>The draft Task Order Management Plan is not included in the Technical/Management volume page count. The draft Task Order Management Plan shall not exceed 15 pages.</p>	<p>Management.”</p> <p>Subfactor 2: Business Management/Systems Engineering Support. The Government will evaluate the Offeror’s technical approach to determine whether it fully meets or exceeds all the requirements of PWS “Task 6.2 – Systems Engineering Support.”</p> <p>The Government will evaluate the offeror’s proposal to determine whether the Offeror demonstrates knowledge of Acquisition activities and its milestones.</p>	<p>document repository</p> <ul style="list-style-type: none"> <li>Document problem identification and recommendations for problem resolutions</li> <li>Personnel reassignments including all personnel added or removed from the task order by task</li> <li>Break out of labor categories and hours per month across the entire period of performance</li> </ul> <p>Deliverables: Task Order Management Plan</p> <ul style="list-style-type: none"> <li>Monthly Status Report (MSR)</li> </ul>	2	Subfactor 2: Business Management/Systems Engineering Support
			<ul style="list-style-type: none"> <li>Provide program management support to PMO leadership</li> <li>Perform research and analysis of acquisition and program management topics and the development of positions and recommendations</li> <li>Develop relationships and linkages across the entire organization as well as touch points to organizations within the Agency and the GCCS-J FoS; identify gaps</li> </ul>	2.1
	<p>Subfactor 3: Financial Management Support. The Government will evaluate the Offeror’s technical approach to determine whether it fully meets or exceeds all the requirements of PWS “Task 6.3 – Financial Management Support.”</p> <p>The Government will evaluate the offeror’s proposal to determine whether the Offeror</p>		3	Subfactor 3: Financial Management Support

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	<p>demonstrates knowledge of Contracting, Budget, and Financial activities and its milestones.</p>	<ul style="list-style-type: none"> <li>• Review, enhance, and develop processes required to close identified gaps</li> <li>• Review and edit program documentation</li> <li>• Prepare and present briefings and reports to high-level managers within PMO</li> <li>• Develop, coordinate, and obtain approval of requisite program acquisition documentation in accordance with DoD 5000 series regulation and instruction</li> <li>• Provide support to PMO acquisition efforts to include:               <ul style="list-style-type: none"> <li>• Drafting, review, and coordination of documentation required to meet the program acquisition requirements</li> <li>• Participating in meetings both internal and external to the program office required to synchronize acquisition efforts</li> <li>• Conduct research in support of the PMO in order to enable program leadership to develop and advocate positions in support of program goals</li> </ul> </li> </ul>		

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		<ul style="list-style-type: none"> <li>• Prepare and coordinate the development of program briefing charts, such as Director's Internal Program Review (IPR), PEO IPR, Assistant Secretary of Defense Networks and Information Integration (ASD NII) quarterly review, Defense Acquisition Executive Summary (DAES) Report, and briefing materials required by tasking from senior leadership within DISA or other organization within the program's chain of command such as the Joints Chief of Staff (JCS) or DoD Chief of Information (CIO)</li> <li>• Develop support agreement (MOA/MOU) documentation and Service Level Agreements (SLAs) to meet program requirements in accordance with DISA standards</li> <li>• Coordinate with requesting agencies, CO-COMs, and PMO, PEO and DISA personnel for development and coordination of MOAs/MOUs/SLAs to ensure that program requirements are accurately captured</li> <li>• Track the status and provide</li> </ul>		

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		<p>status reports</p> <ul style="list-style-type: none"> <li>Review support agreement documentation to ensure proper technical and programmatic requirements are addressed</li> <li>Identify all support agreement gaps for GCCS-J (e.g., interfaces and program support), and coordinate the development of support agreement documentation</li> <li>Ensure that the appropriate support agreement documentation is in place for all incoming and planned outgoing Military Interdepartmental Purchase Requests (MIPRs) prior to need for receipt or distribution of the funding</li> <li>Anticipated areas that would require MOAs/MOUs/SLAs include sites requesting early access to GCCS-J software releases, integration and maintenance of Advanced Concept Technology Demonstrations (ACTD)s, Advanced Technology Demonstrations (ATD), and prototypes to GCCS-J, external interface access, data access and so on.</li> </ul>		

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		Deliverables: DD1144s, FMS 7600, MOA, MOU, etc. <ul style="list-style-type: none"> <li>Action Item Responses</li> <li>Meeting Minutes</li> <li>Presentation Materials</li> <li>Technical Reports and Documentation</li> </ul>		
		<ul style="list-style-type: none"> <li>Support the GCCS-J Budget/Financial Management Analyst</li> </ul>	3.1	Task 3 - Financial Management Support Objectives
	Subfactor 4: Program Management Support. The Government will evaluate the Offeror's technical approach to determine whether it fully meets or exceeds the following requirements of PWS:  "Task 6.4 – Knowledge Management Support Objectives" "Task 6.5 – Process Improvement/Management Support Objectives" "Task 6.6 – Requirements/Change Management Support Objectives" "Task 6.7 – Risk Management Support Objectives" "Task 6.8 – Resource Management Support Objectives" "Task 6.9 – Schedule Management Support	<ul style="list-style-type: none"> <li>Provide subject matter expertise in areas of budget execution and cost analysis</li> <li>Advocate all budgetary activities to include planning, initiating, managing, executing, analyzing, and defending program resources in to include funding from the GCCS-J Program Element (PE), Overseas Contingency Operational (OCO) funds, Supplemental funds, Congressional add-ons, and external agencies</li> <li>Ensure expenditure of program resources is compliant with DoD policies, statutes, contracting laws and policies, and within the framework established by the DoD Planning, Programming, Budgeting and Execution System</li> </ul>	4	Subfactor 4: Program Management Support

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	<p>Objectives”</p> <p>The Government will evaluate the offeror’s proposal to determine whether the Offeror demonstrates knowledge of Program Management activities and its milestones.</p>	<p>(PPBE)</p> <ul style="list-style-type: none"> <li>• Create GCCS-J management control processes resulting in proper preparation, process tracking, and execution of the GCCS-J budget</li> <li>• Support the GCCS-J Budget/Financial Management Analyst for all financial status reporting, and be responsible for effectively translating program requirements to the PMO, PEO, and Comptroller, efficiently identifying risks and/or potential shortfalls, administering a balanced budget and cash flow authority, and compiling fiscal planning, programming, reprogramming and status reporting data</li> <li>• Contribute to the development of program presentations and briefs for the PEO, senior management, PMO, and task leads</li> <li>• Represent the PMO and PC Branch Chief and Deputy PC Branch Chief in financial and acquisition related meetings</li> </ul>		



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		<ul style="list-style-type: none"> <li>• Perform financial analysis associated with GCCS-J business activities and provide up-dates to GCCS-J cost analysis documentation</li> <li>• Coordinate with technical government and contract staff to conduct requirement analysis and prepare estimates</li> <li>• Develop plans and recommendations to support the yearly budget planning and execution of the GCCS-J Program's resources</li> <li>• Establishing base-lines for costs across the program, recommending and refining processes to support the financial manager, and managing established baselines to help deliver cost estimates for future years</li> <li>• Support the preparation of draft cost projection summaries at all planning/budget cyclical intervals for the GCCS-J program to include the POM, the BES, and the PB Submission</li> <li>• Maintain cognizance of activities of the Agency's</li> </ul>		

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		<p>Strategic Planning (SPI) and Execution (CFE) directorates</p> <ul style="list-style-type: none"> <li>• Prepare responses to inquiries from both directorates in conjunction with the program's current execution plans, corporate-level reports including the Corporate Investment Reports (CIR), OMB Information Technology (IT 300) reports, and reports required by tasking from senior leadership within DISA or other organization within the program's chain of command</li> <li>• Update the program's CIR/IT300 when tasked by the Office of the Secretary of Defense and the Office of Management and Budget</li> <li>• Prepare a draft cost projection summaries at all planning/budget cyclical intervals for the GCCS-J program to include the Program Objective Memorandum (POM), the Budget Estimate Submission (BES), and the President's Budget (PB) Submission</li> </ul> <p>Deliverables:</p>		

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		<ul style="list-style-type: none"> <li>Funding Execution Plans</li> <li>Spruill Worksheets</li> <li>Unfunded Requirements (UFR) Documentation</li> <li>POM, BES and PB Supporting Documentation</li> <li>Action Item Responses</li> <li>Meeting Minutes</li> <li>Presentation Materials</li> <li>Technical Reports and Documentation</li> </ul>		
		<ul style="list-style-type: none"> <li>Design, develop and maintain all GCCS-J customer supporting Microsoft® SharePoint® web portals in both Secure Internet Protocol Router Network (SIPRNet) and Non-classified Internet Protocol Router Network (NIPRNet) environments in accordance with DISA and CIO standards and procedures</li> <li>Ensure pertinent data is posted and accessible to appropriate users</li> <li>Ensure that the web site remains up-to-date with the latest information and that the information grouping is logical and easy to access</li> <li>Manage support to the program's SharePoint needs</li> </ul>	4.1	Task 4 – Knowledge Management Support Objectives
	<ul style="list-style-type: none"> <li>Identify and capture PMOs daily processes providing guidance on improvements as appropriate</li> </ul> <p>Deliverables:</p> <ul style="list-style-type: none"> <li>Action Item Responses</li> <li>Meeting Minutes</li> <li>Presentation Materials</li> <li>Technical Reports and Documentation</li> </ul>		4.2	Task 5 – Process Improvement/Management Support Objectives

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		<p>ensuring information is, current, and each website has the appropriate permissions</p> <ul style="list-style-type: none"> <li>• Support program office knowledge sharing needs and set up areas which facilitate collaboration throughout the program office, and among internal and external stakeholders</li> </ul> <p>Deliverables:</p> <ul style="list-style-type: none"> <li>• PMO SharePoint Governance and Standard Operating Procedures</li> <li>• Action Item Responses</li> <li>• Meeting Minutes</li> <li>• Presentation Materials</li> <li>• Technical Reports and Documentation</li> </ul>		
		<ul style="list-style-type: none"> <li>• Provide support to GCCS-J requirements and change management activities to include collecting, tracking, allocating, and reporting</li> <li>• Track, enter, validate, and report progress/status of GCCS-J requirements found within the GCCS-J Decision Support Tool (JS J6)</li> <li>• Coordinate with the Combat Capability Developer Division (CCD) in the</li> </ul>	4.3	Task 6 – Requirements/Change Management Support Objectives

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		<p>development of an overall requirements process for use in prioritizing and clarifying assigned allocated (functional/non-functional) or decomposed (functional/non-functional) requirements for each GCCS-J releases in support of modernization, synchronization, and sustainment efforts</p> <ul style="list-style-type: none"> <li>• Assist the program, and coordinate with the applicable Joint Staff stakeholders, with the preparation and execution of the Release Allocation Workshop as part of the Command and Control Working Group (C2WG)</li> <li>• Assist the program, and coordinate with applicable stakeholder(s), with preparation and execution of the Change Control Board (CCB)</li> <li>• Support the PMO in assisting in the development of internal requirements process documentation, and provide metrics to the PMO in tracking planned vs. actual meeting of requirements in order to identify a baseline and then</li> </ul>		

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		<p>final executed requirements plan for each GCCS-J release</p> <ul style="list-style-type: none"> <li>Support to the program will also include teaming with the financial team in PC to link requirements the fiscal year spend plan and the budget at each year is executed</li> </ul> <p>Deliverables:</p> <ul style="list-style-type: none"> <li>Action Item Responses</li> <li>Meeting Minutes</li> <li>Presentation Materials</li> <li>Technical Reports and Documentation</li> </ul>		
		<ul style="list-style-type: none"> <li>Provide support in the areas of risk planning, risk assessment (identification and analysis), risk management, and risk monitoring GCCS-J product areas and across the program</li> <li>Identify and analyze potential sources of risk, to include cost, schedule, and performance</li> </ul> <p>Deliverables:</p> <ul style="list-style-type: none"> <li>Action Item Responses</li> <li>Meeting Minutes</li> <li>Presentation Materials</li> </ul>	4.4	Task 7. Risk Management Support Objectives

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		<ul style="list-style-type: none"> <li>• Technical Reports and Documentation</li> </ul>		
		<ul style="list-style-type: none"> <li>• Support baseline establishment, release management, integrated schedule, configuration management, and other program management and release activities in accordance with programmatic requirements</li> <li>• Support ongoing efforts to identify and analyze potential candidate solutions proposed for integration in a release in support of GCCS-J requirements</li> <li>• Work with other PMO sections to obtain the necessary information</li> <li>• Attend Hot Washes, Integrated Product Teams (IPT), Weekly Integration Meetings, etc. to achieve awareness of release status and report concerns/issues to PMO management</li> <li>• Coordinate the baseline packages for approval through the GCCS-J Configuration Control Review Board (CCRB) and other configuration management groups in accordance with</li> </ul>	4.5	Task 8 – Resource Management Support Objectives

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		<p>programmatic requirements</p> <ul style="list-style-type: none"> <li>• Coordinate Fielding Decision Reviews (FDR) and Operational Test Readiness Review (OTRR) meetings, to include briefing slides, scheduling, invitations, room and teleconference set-up, and after action documentation</li> <li>• Analyze release documentation and maintain documentation files</li> <li>• Prepare and execute weekly Release Management Meetings, capture action items, and prepare minutes</li> </ul> <p>Deliverables:</p> <ul style="list-style-type: none"> <li>• Action Item Responses</li> <li>• Meeting Minutes</li> <li>• Presentation Materials</li> <li>• Technical Reports and Documentation</li> </ul>		
		<ul style="list-style-type: none"> <li>• Provide a master scheduler to support the development, coordination, and approval of the GCCS-J Integrated Master Schedule (IMS)</li> <li>• Update, manage, and analyze proposed schedule changes providing the PMO with an assessment of impacts to the IMS</li> </ul>	4.6	Task 9 – Schedule Management Support Objectives



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		<ul style="list-style-type: none"> <li>• Perform overall analysis of cost, schedule, risk, trigger dates, resource management, discrepancies, conflicts, technical and performance (both Key Performance Parameters (KPP) and requirements) on a weekly basis to identify issues and items on the critical path and overall IMS that are at risk or have trigger dates, 30-60-90 days out</li> <li>• Actively participate in the Critical Path Meetings (CPM), contributing IMS assessments Provide IMS status report at the weekly CPM; maintain CPM distribution list</li> <li>• Coordinate the agenda, development and execution of the presentation used during this weekly meeting</li> <li>• Coordinate and analyze Critical Path inputs received from release managers, schedulers, risk manager, and engineers</li> <li>• Consolidate slides into briefing package to be used for CPM</li> <li>• Schedule and set up for CPM meetings, including</li> </ul>		

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		<p>obtaining room, computer and phone lines</p> <ul style="list-style-type: none"> <li>• Prepare minutes and track/close out action items in a timely manner</li> <li>• Identify overarching program issues related to cost, schedule, performance and risk as well as issues specific to each product area that directly impact the GCCS-J IMS and highlight during the weekly meeting</li> <li>• Provide analysis support in reviewing the IMS and critical path to identify trigger dates and events well in advance of the event occurring, and then ensure that the associated issues and/or risks are managed appropriately</li> </ul> <p>Deliverables:</p> <ul style="list-style-type: none"> <li>• CPM Distribution List</li> <li>• Integrated Master Schedule (IMS)</li> <li>• Action Item Responses</li> <li>• Meeting Minutes</li> <li>• Presentation Materials</li> </ul>		
			N/A	Volume III – Past Performance
The Offeror shall submit a	Offerors will be evaluated on		1	General Information

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<p>present/past performance volume with its proposal, containing present/past performance information in accordance with the format prescribed in the Present/Past Performance Volume Template w/References (Attachment 3). Offerors shall submit no more than four (4) total recent present/past performance efforts for evaluation, and each cited present/past performance effort shall not exceed 4 pages.</p> <p>(Note: Individual task orders under an ID/IQ contract are each considered to be one (1) present/past performance effort. Any past performance effort that cites to more than one task order may not be further evaluated by the Government.) Recent efforts are those, which have been performed during any portion of the last three (3) years, including ongoing efforts which must have been in place at least six (6) months before the proposal due date. Information on up to two (2) recent contracts performed by the Prime, and up to two (2) recent contracts performed by an Offeror's significant teaming partners / subcontractors and significant subcontractors considered most relevant in demonstrating their ability to</p>	<p>performance under existing and prior contracts for similar products or services. Submission of present/past performance by significant subcontractors is permissible.</p> <p>The Government considers a significant subcontractor and / or teaming partner to be a company who provides 20% or more of the support required, and / or a company who provides a critical portion of the effort required and / or influences the results of performance.</p> <p>Offerors shall submit no more than four (4) recent present/past performance efforts for evaluation. (Note: Individual task orders under an ID/IQ contract are each considered to be one (1) past / present performance effort.) Information on a minimum of up to two (2) recent contracts performed by the Prime, and two (2) recent contracts performed by an Offeror's significant teaming partners / subcontractors and significant subcontractors considered most relevant in demonstrating their ability to perform the proposed effort may be submitted.</p>		1.1	Present/Past Performance References
			1.1.1	Contract #1 – Title
			1.1.2	Contract #2 – Title
			1.1.3	Contract #3 – Title
			1.1.4	Contract #4 – Title
			2	Part A – Summary Page

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<p>perform the proposed effort may be submitted.</p> <p>The Government considers a significant subcontractor and / or teaming partner to be a company who provides 20% or more of the support required, and / or a company who provides a critical portion of the effort required and / or influences the results of performance. Recent efforts submitted will be reviewed for relevancy and quality, and then an overall confidence assessment will be given for the present/past performance factor in accordance with the Evaluation Tables in Attachment 6 below.</p> <p>A current point of contact for each present/past performance effort shall be provided by completing the References section of the Present/Past Performance Volume Template (Attachment 3). References other than those identified by offerors may be contacted by the Government, and the information received may be used in the present/past performance evaluation. Offerors for whom information on present/past performance is not available or so sparse that no confidence assessment rating can be reasonably assigned will</p>	<p>The Government considers a significant teaming partner / or subcontractor to be a company who provides 20% or more of the support required, and / or a company who provides a critical portion of the effort required and / or influences the results of performance. The maximum number of present/past performance efforts submitted by the Prime Offeror and its significant teaming partners / subcontractors may not exceed four (4) total. Cited present/past performance efforts shall not exceed four (4) pages.</p> <p>Recency Assessment: Recent contracts are defined as those contracts which have been performed during any portion of the last three (3) years, including ongoing efforts, which must have been in place at least six (6) months before the proposal due date.</p> <p>Recent efforts submitted will be reviewed for relevancy and quality, and then an overall confidence assessment will be given for the present/past performance factor in accordance with Table 4 below.</p>			

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<p>not be evaluated favorably or unfavorably on present/past performance and as a result will receive an “Unknown Confidence” rating for the Present/Past Performance Factor. If a Past Performance Information Retrieval System (PPIRS) entry exists, it will take precedence for the evaluation team over any other past performance information provided to the Government. (ii) Volume Organization.</p> <p>The Present/Past Performance volume shall be organized according to the following general outline:</p>	<p>Relevancy Assessment: If the Government evaluators consider the offeror’s past performance reference to be recent, then the Government will assess the relevancy of the referenced present/past performance task order/contract. The Government will determine relevancy by evaluating the present/past performance references against the technical / management and price subfactors.</p> <p>The present/past performance factor does not contain subfactors. The present/past performance questionnaires (if used) and information obtained from other sources will be used to establish the degree of relevancy and quality of present/past performance. Present/Past Performance relevancy definitions are located in Table 2 below.</p>			
<p>The Offeror shall provide Consent Letters or Client Authorization Letters executed by each teaming partner, joint venture partner and/or significant subcontractor authorizing the release of present/past performance information so the offeror can respond to such information. Sample Consent Letters &amp; Client Authorization Letters are provided as (Attachment 4 and Attachment 4a).</p>	<p>Quality Assessment: If the Government evaluators consider the offeror’s present/past performance reference to be recent and relevant, then the Government will assess the quality of the referenced present/past performance task order/contract. For each recent present/past performance</p>		3	Part B – Subcontractor / Teaming Partner Consent Letters or Client Authorization Letters for Commercial Customers

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	<p>citation reviewed, the performance quality of the work performed will be assessed based on the quality definitions located in Table 3 below.</p> <p>The quality assessment may consist of an in-depth evaluation of any of the following sources of information: the present/past performance questionnaire responses, PPIRS information, interviews with Government customers and fee determining officials, and if applicable, commercial clients. It may include interviews with DCMA officials or other sources known to the Government. If a PPIRS entry exists for the proposed present/past performance effort, the information and ratings contained in the PPIRS entry will take precedence for the Present/Past Performance Evaluation Team.</p> <p>The quality assessment may result in positive or adverse findings. Adverse is defined as present/past performance information that supports a less than satisfactory rating on any evaluation element. For adverse information identified, the evaluation will consider the number and severity of the</p>			

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	<p>problems, mitigating circumstances, and the effectiveness of corrective actions that have resulted in sustained improvements. Process changes will only be considered when objectively measurable improvements in performance have been demonstrated.</p> <p>References other than those identified by Offerors may be contacted by the Government, and the information received may be used in the present/past performance evaluation. Offerors for whom information on present/past performance is not available or so sparse that no confidence assessment rating can be reasonably assigned, will not be evaluated favorably or unfavorably on present/past performance and as a result will receive an "Unknown Confidence" rating for the Present/Past Performance Factor.</p>			
	<p>Present/Past performance information concerning subcontractors and teaming partners cannot be disclosed to a private party without the subcontractor's or teaming partner's consent. Because a prime contractor is a private</p>		3.1	Subcontractor / Teaming Partner Consent Letters, Attachment 4

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	<p>party, the Government will need that consent before disclosing subcontractor/teaming partner present/past performance information to the prime contractor during exchanges. In an effort to assist the Government's Present/Past Performance Evaluation Team in assessing your present/past performance relevancy and confidence, we request that the following consent letter be completed by the major subcontractors/teaming partners identified in your proposal. The completed consent letters should be submitted as part of your Present/Past Performance Volume III.</p>			
	<p>Present/Past performance information concerning private sector contractors, subcontractors and joint venture partners cannot be disclosed to the Government without their consent. Client authorization letters are required for each identified effort for a commercial customer. This letter will authorize release to the Government of requested information on the offeror's performance.</p> <p>The Government will need that consent before contacting</p>		3.2	Client Authorization Letters For Commercial Customers, Attachment 4a



RFP Sections			Proposal Sections	
SECTION L - INSTRUCTIONS	SECTION M - EVALUATION	SOW/PWS	Para #	Proposal Heading
	<p>commercial customers to assess the offeror's present/past performance. In an effort to assist the Government's Present/Past Performance Evaluation Team in assessing your present/past performance relevancy and confidence, we request that the following client authorization letter be completed by any commercial customers identified in your proposal.</p> <p>The completed client authorization letters should be submitted as part of your Present/Past Performance Volume III.</p> <p>Offerors should send with their list of references a letter similar to the following authorizing the reference to provide present/past performance information to the Government.</p>			
			N/A	Volume IV – Price
<p>SUBMIT YOUR PRICING IN .XLS FILE AS INSTRUCTED IN THE RFP INSTRUCTIONS.</p>	<p>The offeror's price proposal will be evaluated, using one or more of the techniques defined in FAR 15.404, in order to determine if it is reasonable and complete; a color rating is not assigned to the price factor. Normally, price reasonableness is established through price analysis techniques as described in FAR</p>			

RFP Sections			Proposal Sections	
SECTION L - INSTRUCTIONS	SECTION M - EVALUATION	SOW/PWS	Para #	Proposal Heading
	15.404.  The Government will determine completeness of the offeror's proposal by verifying that all solicitation requirements have been priced, figures are correctly calculated, and the price is presented in a clear and useful format. In firm fixed-price proposals the Government reserves the right to conduct a realism analysis of the offeror's proposed price. All non-price evaluation factors, when combined are significantly more important than the Price Factor.			
			N/A	Volume V – Organizational Conflict of Interest (OCI) Plan
			1	Organizational and Consultant Conflict of Interest (OCCI) Mitigation Plan